

LONG BEACH ENERGY DEPARTMENT

Goal: 1 ***Provide safe, reliable, and cost effective energy to the citizens and businesses of Long Beach***

Service: 1	<u>Gas Distribution System (above ground) - Operations and Maintenance</u>	FY 03 Expenditures: \$1,992,031 FY 03 Revenues: \$0 FY 03 Net Cost: \$1,992,031 FY 03 FTEs: 25.25	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Gas Fund EF 301	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 2	<u>Operate and maintain the natural gas infrastructure in compliance with DOT regulations</u>	FY 03 Expenditures: \$9,568,302 FY 03 Revenues: \$230,000 FY 03 Net Cost: \$9,338,302 FY 03 FTEs: 93.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Gas Fund - EF 301	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 3	<u>Customer Service</u>	FY 03 Expenditures: \$3,030,105 FY 03 Revenues: \$1,552,444 FY 03 Net Cost: \$1,477,661 FY 03 FTEs: 44.50	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Gas Fund EF 301	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 4	<u>Natural Gas Supply, Capacity, Storage, Billing, & Tariff Administration</u>	FY 03 Expenditures: \$47,677,448 FY 03 Revenues: \$79,923,340 FY 03 Net Cost: (\$32,245,892) FY 03 FTEs: 5.90	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Gas Fund EF 301	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 5	<u>Regulatory Compliance</u>	FY 03 Expenditures: \$190,000 FY 03 Revenues: \$0 FY 03 Net Cost: \$190,000 FY 03 FTEs: 0.10	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Gas Fund - EF 301	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 6	<u>SERRF - Electric Production</u>	FY 03 Expenditures: \$37,368,191 FY 03 Revenues: \$25,918,853 FY 03 Net Cost: \$11,449,338 FY 03 FTEs: 3.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> SERRF - EF-331	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>

Service: 7	<u>Communication Center</u>	FY 03 Expenditures: \$1,589,353 FY 03 Revenues: \$0 FY 03 Net Cost: \$1,589,353 FY 03 FTEs: 14.60	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Gas Fund EF 301	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 8	<u>CNG Program</u>	FY 03 Expenditures: \$346,205 FY 03 Revenues: \$369,652 FY 03 Net Cost: (\$23,447) FY 03 FTEs: 1.20	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Gas Fund EF 301	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 9	<u>Load Growth/Load Retention and Energy Efficiency</u>	FY 03 Expenditures: \$216,054 FY 03 Revenues: \$0 FY 03 Net Cost: \$216,054 FY 03 FTEs: 0.50	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Gas Fund EF 301	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 10	<u>Facility Maintenance of 2400 E. Spring and Associated Facilities</u>	FY 03 Expenditures: \$300,000 FY 03 Revenues: \$0 FY 03 Net Cost: \$300,000 FY 03 FTEs: 6.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Gas Fund - EF 301	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 11	<u>Low Income Discount Program</u>	FY 03 Expenditures: \$19,396 FY 03 Revenues: \$0 FY 03 Net Cost: \$19,396 FY 03 FTEs: 0.30	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Gas Fund EF 301	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Goal: 2	<i>Insure that Long Beach is a clean, healthy, and attractive place in which to live, visit and work by maintaining the City free of refuse and debris in an environmentally friendly manner</i>			
Service: 1	<u>Residential Refuse Collection</u>	FY 03 Expenditures: \$22,901,414 FY 03 Revenues: \$22,506,321 FY 03 Net Cost: \$395,093 FY 03 FTEs: 112.98	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse Fund-EF330	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>

Service: 2	<u>SERF-Refuse Disposal</u>	FY 03 Expenditures: \$15,460,487 FY 03 Revenues: \$15,222,183 FY 03 Net Cost: \$238,304 FY 03 FTEs: 3.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Enterprise Fund (EF-331-SERRF)	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 3	<u>SERRF-Ash Reuse</u>	FY 03 Expenditures: \$0 FY 03 Revenues: \$0 FY 03 Net Cost: \$0 FY 03 FTEs: 3.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Enterprise Fund (EF331- SERRF)	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 4	<u>Commercial Refuse Collection</u>	FY 03 Expenditures: \$1,205,338 FY 03 Revenues: \$1,184,543 FY 03 Net Cost: \$20,795 FY 03 FTEs: 7.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse Fund - EF330	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 5	<u>Police Department (Towing)</u>	FY 03 Expenditures: \$2,991,251 FY 03 Revenues: \$1,776,606 FY 03 Net Cost: \$1,214,645 FY 03 FTEs: 23.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Towing - EF340 001	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 6	<u>Special Collections</u>	FY 03 Expenditures: \$156,627 FY 03 Revenues: \$0 FY 03 Net Cost: \$156,627 FY 03 FTEs: 3.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse Fund EF330	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 7	<u>Dumped Item Collection</u>	FY 03 Expenditures: \$53,600 FY 03 Revenues: \$0 FY 03 Net Cost: \$53,600 FY 03 FTEs: 0.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse Fund - EF330	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>

Service: 8	<u>Street Sweeping</u>	FY 03 Expenditures: \$4,065,895 FY 03 Revenues: \$262,347 FY 03 Net Cost: \$3,803,548 FY 03 FTEs: 23.00	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse Fund -- FY 02	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 9	<u>ESB-Parking (Towing)</u>	FY 03 Expenditures: \$1,640,512 FY 03 Revenues: \$974,268 FY 03 Net Cost: \$666,244 FY 03 FTEs: 12.50	General Fund <input type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input checked="" type="checkbox"/> Towing - EF 340 001	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 10	<u>Parking Control</u>	FY 03 Expenditures: \$1,295,061 FY 03 Revenues: \$4,700,000 FY 03 Net Cost: (\$3,404,939) FY 03 FTEs: 23.90	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 11	<u>Parking Enforcement Towing</u>	FY 03 Expenditures: \$275,000 FY 03 Revenues: \$0 FY 03 Net Cost: \$275,000 FY 03 FTEs: 5.00	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 12	<u>Universal Waste</u>	FY 03 Expenditures: \$0 FY 03 Revenues: \$0 FY 03 Net Cost: \$0 FY 03 FTEs: 0.00	General Fund <input type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 13	<u>Recycled Motor Oil</u>	FY 03 Expenditures: \$200,000 FY 03 Revenues: \$200,000 FY 03 Net Cost: \$0 FY 03 FTEs: 0.00	General Fund <input type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse Fund	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>

Service: 14	<u>Planning & Building - Abatement (Towing)</u>	FY 03 Expenditures: \$48,250 FY 03 Revenues: \$28,655 FY 03 Net Cost: \$19,595 FY 03 FTEs: 0.50	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Towing - EF 340 001	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 15	<u>Auction (Lien Sales)</u>	FY 03 Expenditures: \$569,827 FY 03 Revenues: \$2,058,013 FY 03 Net Cost: (\$1,488,186) FY 03 FTEs: 5.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Towing EF 340 001	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 16	<u>Residential Recycling Collection</u>	FY 03 Expenditures: \$3,506,008 FY 03 Revenues: \$5,197,616 FY 03 Net Cost: (\$1,691,608) FY 03 FTEs: 8.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 17	<u>Public Education (SRRE Plan)</u>	FY 03 Expenditures: \$100,000 FY 03 Revenues: \$60,000 FY 03 Net Cost: \$40,000 FY 03 FTEs: 1.38	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 18	<u>Litter abatement</u>	FY 03 Expenditures: \$100,000 FY 03 Revenues: \$0 FY 03 Net Cost: \$100,000 FY 03 FTEs: 1.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse Fund -- EF330	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 19	<u>Abandoned shopping cart retrieval</u>	FY 03 Expenditures: \$3,600 FY 03 Revenues: \$0 FY 03 Net Cost: \$3,600 FY 03 FTEs: 0.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse Fund -- EF330	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>

Service: 20	<u>Containerization</u>	FY 03 Expenditures: \$200,000 FY 03 Revenues: \$0 FY 03 Net Cost: \$200,000 FY 03 FTEs: 0.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse Fund -- EF330	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 21	<u>Special Events</u>	FY 03 Expenditures: \$0 FY 03 Revenues: \$0 FY 03 Net Cost: \$0 FY 03 FTEs: 0.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse Fund -- EF330	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 22	<u>RMDZ</u>	FY 03 Expenditures: \$0 FY 03 Revenues: \$0 FY 03 Net Cost: \$0 FY 03 FTEs: 24.90	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse Fund -- EF330	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 23	<u>Organic Resource Management</u>	FY 03 Expenditures: \$45,000 FY 03 Revenues: \$0 FY 03 Net Cost: \$45,000 FY 03 FTEs: 0.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Refuse Fund -- EF330	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 24	<u>Scrap (Lien Sales)</u>	FY 03 Expenditures: \$116,712 FY 03 Revenues: \$421,521 FY 03 Net Cost: (\$304,809) FY 03 FTEs: 1.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Towing -- EF 340 001	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 25	<u>City Vehicles (Towing)</u>	FY 03 Expenditures: \$144,751 FY 03 Revenues: \$85,965 FY 03 Net Cost: \$58,786 FY 03 FTEs: 1.00	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input checked="" type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input checked="" type="checkbox"/> Towing -- EF 340 001	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Goal: 3	Provide safe, reliable, and cost effective equipment so that City departments can accomplish their goals			

Service: 1	<u>Scheduled - Safety (Maintenance)</u>	FY 03 Expenditures: \$1,096,450 FY 03 Revenues: \$1,173,808 FY 03 Net Cost: (\$77,358) FY 03 FTEs: 7.00	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 2	<u>Non-Scheduled - Safety (Maintenance)</u>	FY 03 Expenditures: \$3,289,349 FY 03 Revenues: \$3,521,423 FY 03 Net Cost: (\$232,074) FY 03 FTEs: 23.00	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 3	<u>Non-scheduled - Enterprise (Maintenance)</u>	FY 03 Expenditures: \$4,934,023 FY 03 Revenues: \$5,282,135 FY 03 Net Cost: (\$348,112) FY 03 FTEs: 34.00	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 4	<u>Scheduled - Enterprise (Maintenance)</u>	FY 03 Expenditures: \$1,096,450 FY 03 Revenues: \$1,173,808 FY 03 Net Cost: (\$77,358) FY 03 FTEs: 7.00	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 5	<u>Scheduled - General (Maintenance)</u>	FY 03 Expenditures: \$959,393 FY 03 Revenues: \$1,027,082 FY 03 Net Cost: (\$67,689) FY 03 FTEs: 7.00	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 6	<u>Non-Scheduled - General (Maintenance)</u>	FY 03 Expenditures: \$2,329,955 FY 03 Revenues: \$2,494,341 FY 03 Net Cost: (\$164,386) FY 03 FTEs: 16.00	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>

Service: 7	<u>City Vehicles (Fueling)</u>	FY 03 Expenditures: \$2,379,477 FY 03 Revenues: \$2,681,318 FY 03 Net Cost: (\$301,841) FY 03 FTEs: 2.50	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 8	<u>Purchase (Acquisition)</u>	FY 03 Expenditures: \$10,726,150 FY 03 Revenues: \$9,541,544 FY 03 Net Cost: \$1,184,606 FY 03 FTEs: 2.50	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 9	<u>Alternative Fuels</u>	FY 03 Expenditures: \$32,450 FY 03 Revenues: \$0 FY 03 Net Cost: \$32,450 FY 03 FTEs: 0.00	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 10	<u>Disposal (Acquisition)</u>	FY 03 Expenditures: \$25,000 FY 03 Revenues: \$966,838 FY 03 Net Cost: (\$941,838) FY 03 FTEs: 0.50	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 11	<u>Scheduled Maintenance (Facility Maintenance)</u>	FY 03 Expenditures: \$115,506 FY 03 Revenues: \$0 FY 03 Net Cost: \$115,506 FY 03 FTEs: 0.50	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Fleet	Insurance Fund <input checked="" type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 12	<u>Non-Scheduled Maintenance (Facility Maintenance)</u>	FY 03 Expenditures: \$50,000 FY 03 Revenues: \$0 FY 03 Net Cost: \$50,000 FY 03 FTEs: 0.50	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Fleet	Insurance Fund <input checked="" type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>

Service: 13	<u>Remediation (UPST)</u>	FY 03 Expenditures: \$5,000 FY 03 Revenues: \$0 FY 03 Net Cost: \$5,000 FY 03 FTEs: 0.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Fleet	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 14	<u>Maintenance/Monitoring (UPST)</u>	FY 03 Expenditures: \$57,000 FY 03 Revenues: \$0 FY 03 Net Cost: \$57,000 FY 03 FTEs: 0.50	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Fleet	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 15	<u>Replacement (UPST)</u>	FY 03 Expenditures: \$5,000 FY 03 Revenues: \$0 FY 03 Net Cost: \$5,000 FY 03 FTEs: 0.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Fleet	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 16	<u>Non-City Vehicles (Fueling)</u>	FY 03 Expenditures: \$5,000 FY 03 Revenues: \$0 FY 03 Net Cost: \$5,000 FY 03 FTEs: 0.00	General Fund <input type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input type="checkbox"/> Fleet	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Goal: 4	<i>Other</i>			
Service: 1	<u>Department Accounting and Financial Management</u>	FY 03 Expenditures: \$1,771,328 FY 03 Revenues: \$0 FY 03 Net Cost: \$1,771,328 FY 03 FTEs: 9.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Gas Fund - EF 301	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 2	<u>Commercial Services Billing Services</u>	FY 03 Expenditures: \$3,891,241 FY 03 Revenues: \$0 FY 03 Net Cost: \$3,891,241 FY 03 FTEs: 0.00	General Fund <input type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input checked="" type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Fleet Fund <input checked="" type="checkbox"/> Other <input checked="" type="checkbox"/> Gas Fund EF 301	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>

Service: 3	<u>Safety Awareness and OSHA Compliance</u>	FY 03 Expenditures: \$120,463	General Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/>
		FY 03 Revenues: \$0	Tidelands <input type="checkbox"/>	Employee Benefits Fund <input type="checkbox"/>	Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
		FY 03 Net Cost: \$120,463	Civic Center Fund <input type="checkbox"/>	General Services Fund <input type="checkbox"/>	
		FY 03 FTEs: 1.00	Fleet Fund <input type="checkbox"/>	Other <input checked="" type="checkbox"/>	
			Gas Fund EF 301		
Service: 4	<u>Payroll/Personnel Transactions</u>	FY 03 Expenditures: \$314,555	General Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/>
		FY 03 Revenues: \$0	Tidelands <input type="checkbox"/>	Employee Benefits Fund <input type="checkbox"/>	Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
		FY 03 Net Cost: \$314,555	Civic Center Fund <input type="checkbox"/>	General Services Fund <input type="checkbox"/>	
		FY 03 FTEs: 5.00	Fleet Fund <input type="checkbox"/>	Other <input checked="" type="checkbox"/>	
			Gas Fund EF 301		
Service: 5	<u>Annual Budget Preparation and Reporting</u>	FY 03 Expenditures: \$448,041	General Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/>
		FY 03 Revenues: \$0	Tidelands <input type="checkbox"/>	Employee Benefits Fund <input type="checkbox"/>	Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
		FY 03 Net Cost: \$448,041	Civic Center Fund <input type="checkbox"/>	General Services Fund <input type="checkbox"/>	
		FY 03 FTEs: 4.00	Fleet Fund <input type="checkbox"/>	Other <input checked="" type="checkbox"/>	
			Gas Fund EF 301		
Service: 6	<u>Department Management and Administration</u>	FY 03 Expenditures: \$16,110,029	General Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/>
		FY 03 Revenues: \$235,230	Tidelands <input type="checkbox"/>	Employee Benefits Fund <input type="checkbox"/>	Added or enhanced in the past 3 yrs <input type="checkbox"/>
		FY 03 Net Cost: \$15,874,799	Civic Center Fund <input type="checkbox"/>	General Services Fund <input type="checkbox"/>	
		FY 03 FTEs: 2.00	Fleet Fund <input type="checkbox"/>	Other <input checked="" type="checkbox"/>	
			Gas Fund EF 301		
Service: 7	<u>Customer Relations</u>	FY 03 Expenditures: \$149,205	General Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/>
		FY 03 Revenues: \$0	Tidelands <input type="checkbox"/>	Employee Benefits Fund <input type="checkbox"/>	Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
		FY 03 Net Cost: \$149,205	Civic Center Fund <input type="checkbox"/>	General Services Fund <input type="checkbox"/>	
		FY 03 FTEs: 1.00	Fleet Fund <input type="checkbox"/>	Other <input checked="" type="checkbox"/>	
			Gas Fund EF 301		
Service: 8	<u>Purchasing, Inventory, and Warehousing Functions</u>	FY 03 Expenditures: \$297,674	General Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/>
		FY 03 Revenues: \$0	Tidelands <input type="checkbox"/>	Employee Benefits Fund <input type="checkbox"/>	Added or enhanced in the past 3 yrs <input type="checkbox"/>
		FY 03 Net Cost: \$297,674	Civic Center Fund <input type="checkbox"/>	General Services Fund <input type="checkbox"/>	
		FY 03 FTEs: 5.00	Fleet Fund <input type="checkbox"/>	Other <input checked="" type="checkbox"/>	
			Gas Fund EF 301		
DEPARTMENT TOTALS:		Total FY 03 Expenditures: \$207,585,157			
		Total FY 03 Revenues: \$190,769,854			
		Total Net Cost: \$16,815,303			
		Total FTEs: 581.51			